

Youth Justice Innovation Grants: 2020-21 New Grantee Profiles

Award Recipient	Project Area	Project Summary
Adams	Service Matching	<p>Adams County plans to implement the evidence-based model of Family Centered Treatment (FCT) to reduce the number of youths requiring out-of-home placement. FCT is intensive, in-home treatment in which the entire family is the client and the clinician will set goals based on the identified needs and strengths of the family unit. In the first 12 months of service provision Adams intend provide FCT to a minimum of four youth-justice involved families, who will be identified using the YASI.</p> <p>Key Element(s): Family Centered Treatment (FCT)</p>
Clark	Service Matching	<p>Clark County plans to use their Innovation funds to improve the county's ability to match services to YASI-identified needs for youth aged 10-17 on a Deferred Prosecution Agreement, Consent Decree, or Court Order. They intend to start a mentorship program, train staff in Carey Guides, BITS and Trauma Informed Care, and expand opportunities for youth to participate in activities like boxing, horseback riding, and job planning. The goal of this project is two-fold: 1) Engage youth with their community in a positive and pro-social way and 2) improve the knowledge, skills, and resources for social workers supporting challenging youth.</p> <p>Key Element(s): Mentorship, Carey Guides, Brief Intervention Tools (BITS), Trauma Informed Care</p>
Douglas	Service Matching	<p>Douglas County plans to enhance current case practice with the evidence-based Functional Family Probation (FFP) Model to reduce the recidivism rate of youth referred to YJ and prevent removals from the home. Workers trained in FFP will be able to support and offer services to address the needs of individual youth (through youth-centered groups and Carey Guides) as well as their entire family system (with family group conference). In addition to training all YJ staff, Douglas plans to extend FFP training to the three school districts in the county to enhance partnerships.</p> <p>Key Element(s): Functional Family Probation (FFP), Carey Guides</p>
Grant	Service Matching	<p>Grant county plans to establish the <i>Teaching Healthy Relationships In Volunteering and Education</i>, or THRIVE, Initiative. This program will focus on creating connected community partnerships to serve middle- and high-school-aged youth and their families in order to foster positive, connected, community relationships. THRIVE will primarily consist of interactive small group discussions and education focused on the following: responsibility and accountability; journaling; building community partnerships; service projects; healthy supportive relationships; youth empowerment; trauma, resiliency, and self-care; mindfulness and de-escalation techniques; and functional skill-building.</p> <p>Key Element(s): Thinking for a Change, Carey Guides, Brief Intervention Tools (BITS)</p>
Manitowoc	Service Matching	<p>Manitowoc County plans to enhance current YJ programming and develop additional programming based on the risk, need, and responsivity factors of youth and their families. To accomplish this, Manitowoc will work with Dr. Niraj Nijhawan and the Life Ecology Organization (LEO) to develop a skill based curriculum to</p>



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		<p>teach youth and their families about their unique brains and help develop strategies to achieve lower stress, better memory, more creativity, and resiliency. Manitowoc will also add “Ending the Game,” a coercion resiliency curriculum for survivors of sex trafficking, and “A Parent’s Journey,” a curriculum from Kids at Hope, to their array of services. YJ Staff will receive refresher trainings in Aggression Replacement Training and Human Services will purchase additional BITS packets and the Tools on Devices add-on feature for existing Carey Guides licenses.</p> <p><i>Key Element(s): Life Ecology Organization (LEO), Ending the Game (ETG), Aggression Replacement Training (ART), Kids at Hope, Tools on Devices</i></p>
<p>Shawano</p>	<p>School Justice Partnership</p>	<p>Shawano County plans to develop a diversion program to reduce formal referrals to the YJ system. An HSD social worker will work closely with the school district and local law enforcement officials to provide support to families referred to the diversion program and identify other young people who may benefit from participating. Services provided to a youth and their family will be determined with a needs assessment tool and the social worker will provide in-person support at least twice a month.</p> <p><i>Key Element(s): Diversion Program, Interagency Collaboration</i></p>



Youth Justice Innovation Grants: 2021 Continuation Grantee Profiles

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Barron	School Justice Partnership	<p>Barron County is working to improve the ability of students to self-regulate, thrive, and be behaviorally supported at school by enhancing the partnership between schools, families, and the youth justice system. DHHS social workers join school staff to serve referred youth at risk for truancy and delinquency issues. This collaboration has shifted the focus of prevention meetings from a youth's behaviors to building family strengths, youth assets, and resilience. Youth and families referred to the program are assessed over the course of two meetings to determine the appropriate wraparound services and support. Participation in these meetings is encouraged through use of incentives.</p> <p>In 2021, Barron intends to expand the program to operate in all six schools within the county. Incentives will also be used to encourage progress towards short term goals. Training for school staff on Trauma Informed Care will also be a priority.</p> <p>Key Element(s): <i>Wraparound Services, Trauma Informed Care</i></p>
Dodge with Columbia, Fond du Lac, and Sauk	Service Matching	<p>Dodge County created a consortium with Fond du Lac, Columbia, and Sauk Counties to utilize Family Centered Treatment (FCT) to enhance case planning for youth and families referred to the youth justice system. FCT uses specific interventions to address individual, family, and environmental factors underlying behavior.</p> <p>In 2021, the consortium intends to increase the number of youths served by the FCT therapist and convene quarterly collaborative meetings with representatives from each county.</p> <p>Key Element(s): <i>Family Centered Treatment (FCT)</i></p>
Door	Alternatives to Detention	<p>Door County's goal is to create a youth justice system focused on treatment and second chances rather than punishment to increase youth self-sufficiency through skill development. 2019-20 Innovation Funds, Door expanded its Youth Connection Center (YCC), a day report center for youth ages 12-18 who have delinquency or JIPS court orders for reasons other than public safety. The YCC is a cost-effective, trauma-informed alternative to secure detention that helps youth complete court obligations with a focus on treatment through individualized service plans. Programming is guided by the <i>Seven Cs of Resilience</i> – which encourages youth to explore citizenship and ownership over their actions by offering opportunities to engage at both the YCC and within the community.</p> <p>During 2019-20, the county experienced many “starts and stops” – including the COVID-19 emergency. In 2021, Door County will resume YCC programming with a full staff (1 full-time Program Coordinator, and 2 part-time Youth Support Specialists).</p> <p>Key Element(s): <i>Youth Connection Center (YCC), Aggression Replacement Training (ART), Art Therapy, Employment Skills, Community Service</i></p>



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Iron	School Justice Partnership	<p>Iron County collaborates with law enforcement and schools to address underlying risk factors for truancy and delinquency. Using the reason for referral to the program as a starting point, the case manager works with youth and families to assess and address needs and making connections to other resources as needed. The county has also developed curricula to encourage youth justice prevention, including sexting, underage drinking, vaping/smoking, anger management, and self-esteem.</p> <p>In 2021, Iron intends to grow the mentoring component of their programming to extend its reach beyond truancy to include youth who are at risk of YJ system involvement or Out-of-Home Placement.</p> <p>Key Element(s): <i>Carey Guides, Aggression Replacement Training (ART), Mentoring</i></p>
Kenosha	Alternatives to Detention	<p>Kenosha County started the “Skills Corps,” an alternative to detention program for youth who would ordinarily face secure detention as a sanction for non-public safety related violations. The goals of the program include enhancing youth employment skills and improving community connections through increasing meaningful opportunities for youth to give back. Skills Corps Activities are related to character building, citizenship, and the development of basic job skills. Each youth also participates in character building education sessions with the Coordinator using the Carey Guides Brief Intervention Tools (BITS) and (if age appropriate) employment skills coaching. Sessions are directly related to the referring incident and are aligned with Kenosha’s Graduated Response grid.</p> <p>In 2021, Kenosha intends to continue the Skills Corps program, with hopes of expanding its reach.</p> <p>Key Element(s): <i>Community Service, Employment Skills, Brief Intervention Tools (BITS)</i></p>
Kewaunee	School Justice Partnership	<p>Kewaunee County hired a Community Youth Advocate to provide services to youth and families in the Algoma School District who are at-risk for or who have recently received a truancy referral. The Community Youth Advocate provides direct services (like building relationships with at-risk youth and their families, mentoring, connecting youth and families with community resources, and working with families to strengthen parenting skills) while also developing the program’s capacity (creating and utilizing evidence based curriculum for groups, training the community in the <i>Reaching Teens</i> model of strength-based communication, coordinating after-school activities for youth and their families, coordinating team meetings for the family advocacy task force, and collaborating with existing Kewaunee programs like the Wolf Den, Wolf Pack and Backpack Programs).</p> <p>In 2021, the Community Youth Advocate will continue to address the needs of youth and families in Kewaunee County as part of the Algoma School District’s Mobile Resource Center.</p> <p>Key Element(s): <i>Community Youth Advocate, Reaching Teens, Interagency Collaboration, Mobile Resource Center</i></p>



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Menominee	Service Matching	<p>Menominee County started the Face Everything And Rise (FEAR) program, which employs two case managers who mentor and facilitate youth groups to support positive youth development with a focus on youth mental health. FEAR participants meet monthly for resilience groups, community volunteer/service learning opportunities, and activities that focus on learning about healthy risk taking and personal challenges. The program builds leadership and problem-solving skills while encouraging future-oriented thinking, optimism, empathy, internal locus of control, and conflict management.</p> <p>In 2021, the theme of the FEAR programming will be STRONGER TOGETHER, emphasizing team work, growth, and giving back as a means of improving community.</p> <p>Key Element(s): Leadership and Resilience Program (LRP), Service Learning, Resilience Group</p>
Milwaukee	Service Matching	<p>Milwaukee County has focused on the development and implementation of Growth Focused Case Management (GFCM) with the help of Jonathan Cloud and the Urban Institute. Centered around youth and family strengths and needs (as identified by the YASI), the primary focus of this project is the training of human service and detention facility staff. In addition to developing and delivering training and tools specifically designed for detention staff, Milwaukee has also developed and facilitated supervisor roundtables to provide a forum to share ideas, successes and challenges.</p> <p>In 2021, Milwaukee will continue phase 2 and enter phase 3 of GFCM implementation. The long-term goal is to develop and advance internal trainers and leaders to sustain and support GFCM in the future.</p> <p>Key Element(s): Growth Focused Case Management (GFCM)</p>
Saint Croix	Service Matching	<p>Saint Croix County used Innovation funds to expand the use of Family Centered Treatment (FCT) to its youth justice population. The project focuses on medium and high-risk youth and their families and includes intensive, in-home therapy for youth and their families. The goal of FCT is to increase family stability and enable necessary changes in family function to cope with challenges without system involvement. Saint Croix reports this program has impacted both recidivism and the need for youth to be placed outside the home, and feedback from families has been overwhelmingly positive.</p> <p>In 2021, Saint Croix County plans to continue to grow its FCT programming and staff will be trained in Accelerated Resolution Therapy.</p> <p>Key Element(s): Family Centered Treatment (FCT), Accelerated Resolution Therapy</p>
Wood	Service Matching	<p>Wood County's project has developed a framework to provide intensive services to youth and their families to reduce the need for out-of-home placement. Services are provided to youth at high risk of placement in a group home, residential facility, or corrections facility as well as youth who are trying to leave those facilities. In the first year of the project, the county hired an intensive social</p>



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		<p>worker who specializes in behavior analysis to provide in-home, wraparound services 10-20 hours a week for 4-16 weeks, depending on youth and family needs. The county has also partnered with Kids at Hope to train community stakeholders on how to better serve youth and foster the belief that all youth have value and are able to succeed.</p> <p>In 2021, Wood will continue to grow their intensive services framework.</p> <p><i>Key Element(s): Intensive Services, Behavior Analysis, Kids at Hope</i></p>

